

**William & Mary**  
**Board Excellence Workshop**  
*Bill Ryan, Facilitator*  
July 26, 2023

<b>Time</b>	<b>Topic</b>
9:30-11:00	<b>Board excellence framework</b> <ul style="list-style-type: none"><li>- Using real-world examples and a format that allows for ample give-and-take, we explore a framework showing: how boards can engage collectively in best-in-class governance (without intruding into management); and which individual mindsets and stances are most essential to a board's collective success.</li><li>- After Q+A, we identify some of the key implications for the WM Board collectively and its members individually.</li></ul>
11:00-11:30	<b>Break</b>
11:30-12:45	<b>Developing an effective Board-President partnership</b> <ul style="list-style-type: none"><li>- After opening comments from the President about how she envisions her leadership in her second term, we explore what the Board and the President (and her leadership team) need from each other in order to succeed. We develop a draft 'compact' (with specific practices, mindsets, and norms) that can be used to ensure the continued success of the Board-Administration partnership.</li></ul>